



Gazdálkodástudományi kar

Current economic aspects of IP in Hungary

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Why Intellectual Capital matters more than ever ...

1. More developed market economy – increasing competition
2. Economic crisis
3. Self-created IC getting valuable and more so more important

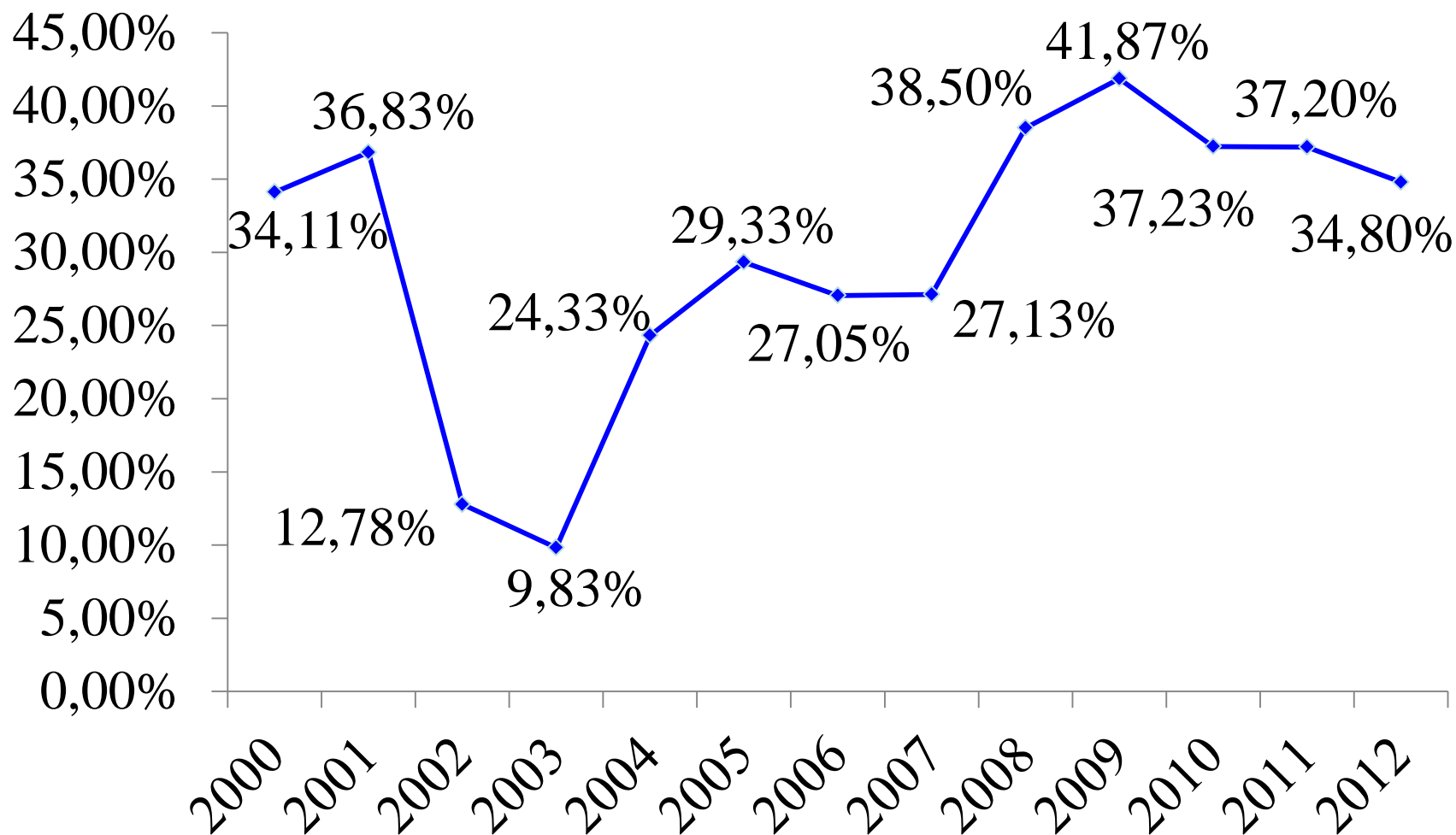
Off-balance sheet assets – historical overview

Book value to market value ratio in the US

1978	95%
1988	28%
2002	< 20%

Source: Personnel Today, 2002

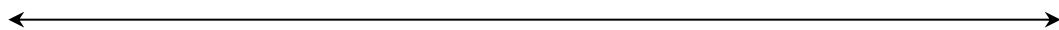
Book value/market value for US firms - after crisis markets



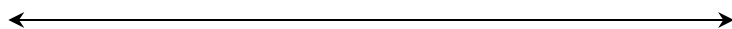
Source: Based on Damodaran (2013)

Book value vs intrinsic value - theory

Fair value for all assets



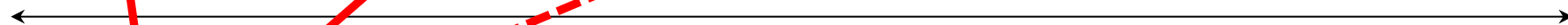
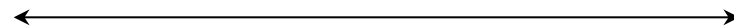
Fair value for assets in balance sheet



Book value of assets

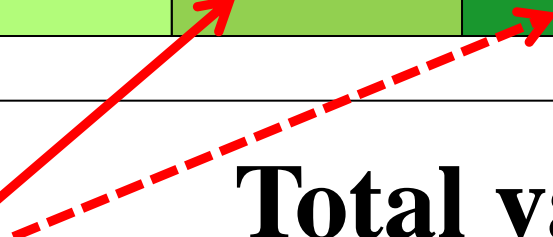
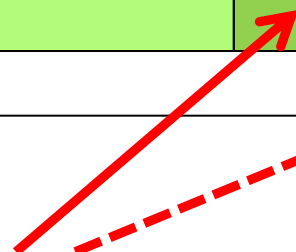


Added value of business



Total value of firm

IP



How to measure value?

Accounting view

History oriented

Builds on documents

Minimum value

Aims to inform
outsiders

Business view

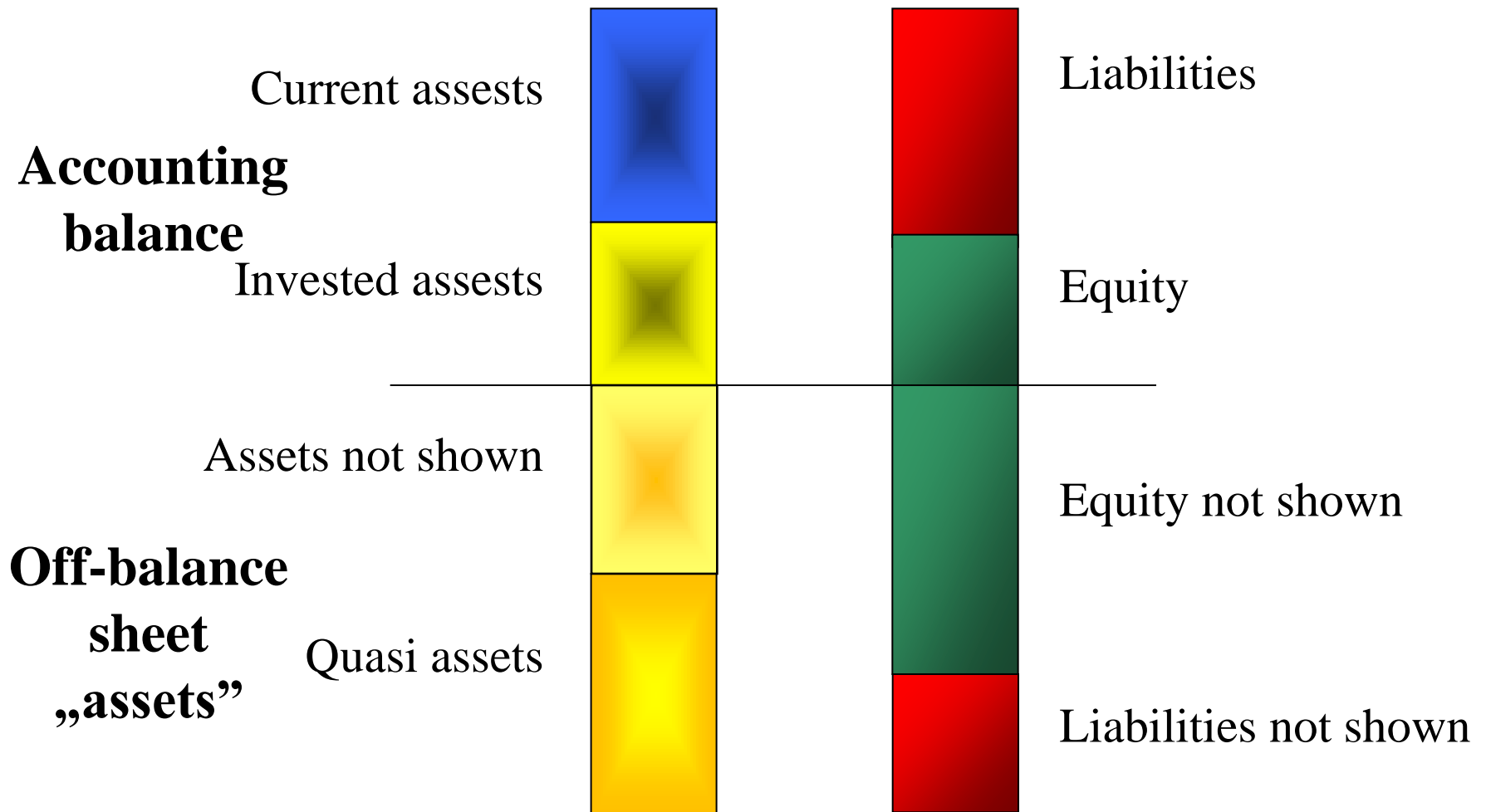
Targets the future

Uses expectations

Expected value

Info to management and
owners

An extended balance sheet



Grouping off-balance sheet assets

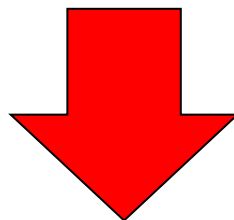
Business risk



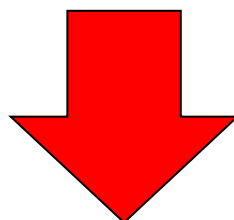
	Ownable	Only managable
Organisation linked	brands, transferable contracts	supply contracts, documented knowledge
Human resource linked	– (playing rights)	personal contacts, not documented knowledge

The role of Intellectual Property Rights

1. Turn not documented into documented knowledge.
2. Turn just managable assets into transferable ones.



Less risky, more liquide



More valuable

What is the value of a given IP?

We have to clarify:

- **What?**

IP: Patents, Trademarks, Industrial designs /
Registered Design Rights / Designs,
Copyrights

- **When?**

Now, in case of success, in case of default

- **For whom?**

Owner, creditor, potential buyers

Why lenders would not accept IP as collateral?

Value for **owners** in case of **success** (or most likely case)



Value for **lenders** (or third party) in case of **default**

Value of IP in case of default

- If default caused by issue strongly linked to IP:

$$\text{Value(IP)} \approx 0$$

- In any other case:

$$\text{Value(IP)} = \text{Value for third party}$$

How to value a trademark? – Recent Hungarian case study 1.

A dispute among owners of a trademark made one of them to leave the jointly owned firm that used the TM. The parties want to have the firm and TM in the same hands.

What is the fair compensation to pay?

How to value a trademark? – Recent Hungarian case study 2.

- Owner leaving:

$$\text{Value(IP)} = V(\text{Firm with IP}) - V(\text{Firm w/o IP})$$

- The remaining owners:

$$\text{Value(IP)} = \text{Sum of historical costs to build IP}$$

- Consensus:

$$\text{Value(IP)} = \text{Loss in value if IP would be gone}$$

Replacement is an option, but needs time.

(Not a one-time cost.)

Summing up

1. Intellectual capital is gaining importance.
2. IP is less risky than Intellectual Capital in general.
3. Collateral value of IP depends on the risk of default linked to IP.
4. The adequate valuation method for an IP depends on the characteristics of the given case. Not standardisable.

THANK YOU FOR YOUR ATTENTION

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